

Towards A Resilient Nation



Janathakshan

Annual Report 2020-21



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COMPANY PROFILE

In July 2011, the trustees of Practical Action in the UK announced the sudden decision to start phasing out its operations in Sri Lanka by 2014. Consequent to this decision, Practical Action Sri Lanka started planning towards a closure through the establishment of Janathakshan as a local organization to carry forward the legacy of Practical Action in Sri Lanka. Janathakshan (GTE) Ltd evolved as a result of this decision. (Practical Action was founded in 1966, as ITDG - the Intermediate Technology Development Group - by the radical economist Dr. E.F. Schumacher, to prove that his philosophy of 'Small is Beautiful' could bring real and sustainable improvements to people's lives.) Janathakshan inherits 25-years of knowledge, experience and the expertise of Practical Action's work in Sri Lanka.

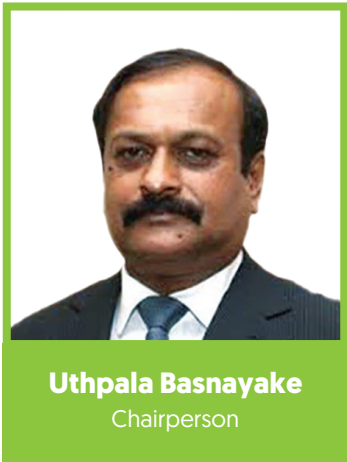
Our history begins in the 1970's when Practical Action (Then Intermediate Technology Development Group - ITDG) began its initial work in Sri Lanka started around the late seventies/early eighties by designing fuel efficient stoves and working with the Department of Minor Export Crops to improve the efficiency of dehydrating high value spices and introducing designs of appropriate machinery for small scale food processing. By the late eighties the organization also carried out research in areas such as cost-effective housing, off-grid micro-hydro systems covering many parts of Sri Lanka including Jaffna.

Janathakshan continues to maintain the same values and principles with a unique approach to socio-economic development of the country through a multi-stakeholder approach. We continue to maintain strong partnerships with government, private organizations, UN agencies, international development agencies, multilaterals, civil society organizations, academia and community based organizations, thereby contributing to uplifting the lives of communities through sustainable development.

Janathakshan initiated developing a five year strategic road map (2017-2022) themed as **#ItMatters** incorporating three core strategic priorities; Building Resilience, Promoting Low Carbon Development Pathways and Circular Economy processes. Under these three pillars, there are ten inter-related and overlapping priority thematic areas which contribute to the Global Sustainable Development Goals (SDGs) agenda.

Janathakshan has developed to institute a very strong project portfolio implementing projects across the country and internationally. We are currently working in Central/North Central/Eastern/Southern and North-Western provinces with field offices in Kandy, Batticaloa, Anuradhapura and Trincomalee.

BOARD OF DIRECTORS



CHAIRPERSON'S MESSAGE



On behalf of the Board of Directors, I am pleased to share this message for the Annual Report 2020/21. While the history of our organization extends across 25-years contributing to sustainable

development, it is noteworthy to say that the organization is celebrating its 10th anniversary in December 2021. As Janathakshan is now venturing into its second decade, I am hopeful that better days are ahead and I am proud to be the serving chairperson of the organization at this important juncture. The organization faced a challenging business environment due to the pandemic and there is no doubt that this is a critical time for any organization as Covid-19 has caused a global economic condition.

Through all the challenges and obstacles we faced this year, our employee health-and-safety was one of our priorities. We ensured that all our staff worked remotely during lockdown with minimum interactions at field level. I have admired the resilience of our clients and donors who have continued to support us. The company transformed to a new management structure during the year, implementing a core unit to drive operations. I am impressed with the performance of our team who demonstrated dedication and professionalism and kept moving despite many challenges.

This year the organization continues to focus on its strategic priorities viz: resilient building, promoting low-carbon development pathways and circular economy processes by aligning ourselves to continue to contribute to the United Nations Sustainable Development Goals (SDG's). Our priority areas are imperative in achieving green and resilient recovery amidst the pandemic. In 2017, we launched a five-year strategic road map themed #ITMatters and the organization will be venturing into a new strategic plan from 2022 under the new leadership of Mr. Janaka Hemathilaka as the founding CEO. Mr. Ranga Pallawala

stepped down from the organization in November 2020. The new CEO will lead the new strategic re-engineering process with the aim of taking the organization to the next level. We will continue to encourage greater stakeholder engagement and seek out partnerships to add value to our efforts.

Janathakshan made a significant contribution to several nationally important initiatives during the year. As one of the executing agencies of Sri Lanka's first Green Climate Fund (GCF) sponsored projects, the organization supported restarting agriculture initiatives in the Anuradhapura district amidst many challenges due to the pandemic. The livelihoods restoration process under the Kandy Multimodal Transport Terminal (KMTT) project continued during the year, responding to new economic and market challenges that emerged. New research and intellectual project on developing a framework for mobilizing finances for SDGs in Sri Lanka were successfully completed. Our role as one of the co-chairs of the Sri Lanka Preparedness Partnership (SLPP) to take forward the local chapter of Asia Preparedness Partnership (APP) in collaboration with the Disaster Management Centre (DMC) and the Ceylon Chamber of Commerce (CCC) managed to ignite several local initiatives on enhancing disaster preparedness and emergency response in Sri Lanka. Though I have highlighted only a few programme initiatives of the organization, as I look back at how we concluded the year 2020/21, regardless of the circumstances, I believe our performance is very creditable and we will emerge from the pandemic stronger, more focused and well positioned to deliver our promise.

I would like to express my thanks to all the stakeholders and partners who supported us and kept trust in Janathakshan during the difficult year. I also thank Ranga, the outgoing CEO and the new leadership team for their continued support. We look forward to continuing the momentum and making green and resilient development a reality.

Uthpala Basnayake

CEO / EXECUTIVE DIRECTOR'S MESSAGE



I am delighted to share my first message as the CEO. It is my great pleasure to briefly walk you through our milestones of the year and update on our achievements amidst a challenging situation. Since early last year,

the world has seen the wave of the COVID-19 pandemic which has changed the lives of our people and put pressure on businesses to adopt major structural reforms. The pandemic showed us many avenues to optimize on all available platforms. From the very beginning of the pandemic, our focus was securing the well-being and health and safety of our employees and steering the company successfully through this unprecedented crisis.

When I took office in November 2020, my initial priority was to establish greater stability and continuity of Janathakshan. I have been reiterating that we should take on new challenges by continuing to do things to make a difference. My road map to "New Beginnings" commenced with transformation to a new management structure and establishing a re-engineering process for the organization. Our new structure welcomed a programme unit with a director-operations and three new senior managers to drive the three strategic pillars of the organization. One of the key strategies to realize our vision is to expand our business from an NGO culture to a new self-funded business model to attract diverse funding from multiple sources including the private sector. Further, to achieve sustainable growth by helping solve social issues and contribute to sustainable development.

Our business relies on the trust of our donors, clients, and government support, to keep innovating and we will continue expanding our project portfolio, offering the best to promote green and sustainable development in Sri Lanka. We are particularly proud of our partnerships with UNICEF, Institute for Global Environmental Strategies (IGES) - Japan, University of Lausanne - Switzerland, GLZ Germany, Asian

Disaster Preparedness Centre (ADPC), United Nations Development Programme (UNDP), Climate Action Network South Asia (CANSAs), Global Network of Civil Society Organizations for Disaster Reduction (GNDR), HomeNet South Asia and the Vasudha Foundation. Furthermore, we are working with the Ministry of Urban Development with funding from the World Bank to implement a livelihood restoration plan for the affected persons under the Kandy Multimodal Transport Terminal (KMTT), in the Kandy district.

Our financial results were significantly impacted by the negative effects of the pandemic. Nevertheless, we were able to meet our annual target by raising revenue of LKR 137 Million and expanded our digital capabilities and reach by investing in cloud-based platforms; Microsoft Office 365 for business and SAGE accounting software.

The year 2020-21 was not easy and the only way we were able to get through the year was by working together as a team. Therefore, I would like to extend my heartfelt thanks to the Board Members and the Janathakshan team. They have shown great commitment. I would also like to say thank you to our donors, clients and stakeholders, for the trust they have placed in us. I am confident that the year ahead will attract prospects for Janathakshan. Join with us in making an impact for sustainable development.

Please take care & stay safe!

Janaka Hemathilaka

SENIOR MANAGEMENT



Janaka Hemathilaka
CEO



Gothami Chandrarathna
Director Operations



Arshad Careem
Head of Finance



Sharon De Alwis
Head of HR & Administration



Asitha Weweldeniya
Senior Manager



Menake Wijesinghe
Senior Manager



A. Ravichandran
Senior Manager

STRATEGIC OVERVIEW

Janathakshan prepares the systems to face the larger challenges of development by moving towards a green and sustainable future. We are strong supporters of global plans such as the Sustainable Development Goals (SDGs), the Paris Agreement and the Sendai Framework on Disaster Reduction. Our approach is based on multi-stakeholder engagement, horizontal and vertical integration of work, and inclusion.

Janathakshan's Strategic Roadmap which is branded as #ItMatters is in three overlapping strategic areas; namely, circular economic process, low carbon development pathways and resilience building. Under the three pillars, it has ten inter-related and overlapping priority thematic areas.

Low Carbon Development Pathways - Janathakshan believes the best way of forecasting the future is by creating it. We forecast a future which is free of fossil fuels, and natural resources drive all socio-economic processes.

The world has moved away from business-as-usual, carbon-intensive development pathways with the current and projected effects of climate change. The negative implications of climate change have amplified on socio-economic systems, especially on the most vulnerable areas and communities. Making the production and consumption patterns towards a low-carbon society is a pre-requisite for a green and a sustainable world. Janathakshan believes that there are practical ways of equitable low carbon pathways that will contribute to the global movement while making additional economic benefits.

Circular Economic Process - Circular Economic development is a process and required gradual system changes in both social and economic processes. Janathakshan believes in a circular economy that can be triggered through a small change in the existing systems.

The conventional economic and growth processes are very linear and dependent on a continuous supply of resources to sustain it. The new thinking is of making the processes circular rather than be linear, where the material and natural resource flows must be circular to make it sustainable. It needs new systems, capacities, awareness, and the way of thinking to shift from resource-intensive linear economies to resource regenerative and sustainable circular economies. Circular economies will ensure stronger, greener, and more resilient systems at the local level. It will make the ecosystems and economic processes more sustainable, higher local level value additions and be resilient against external shocks.

Resilience Building - Resilience Building is making the systems and people's ability to face external shocks and bounce back to a better position sooner. Janathakshan believes in enhancing and building individual and collective asset bases (human, social, economic, physical, and natural) as the predominant precursor of resilience.

Occurrence of shocks such as disasters, pandemics, economic shocks such as market prices, etc., have increased in the recent past. Exposure to such shocks have also increased with complex and inter-connected systems of lives and livelihoods of people. Increased number, frequency and intensity of external shocks is the "new normal". It disrupts the systems regularly, and what matters is how quickly a community, or an individual can bounce back to a better situation after facing an external shock. To face this normal situation, Janathakshan believes in building the resilience of systems and communities.

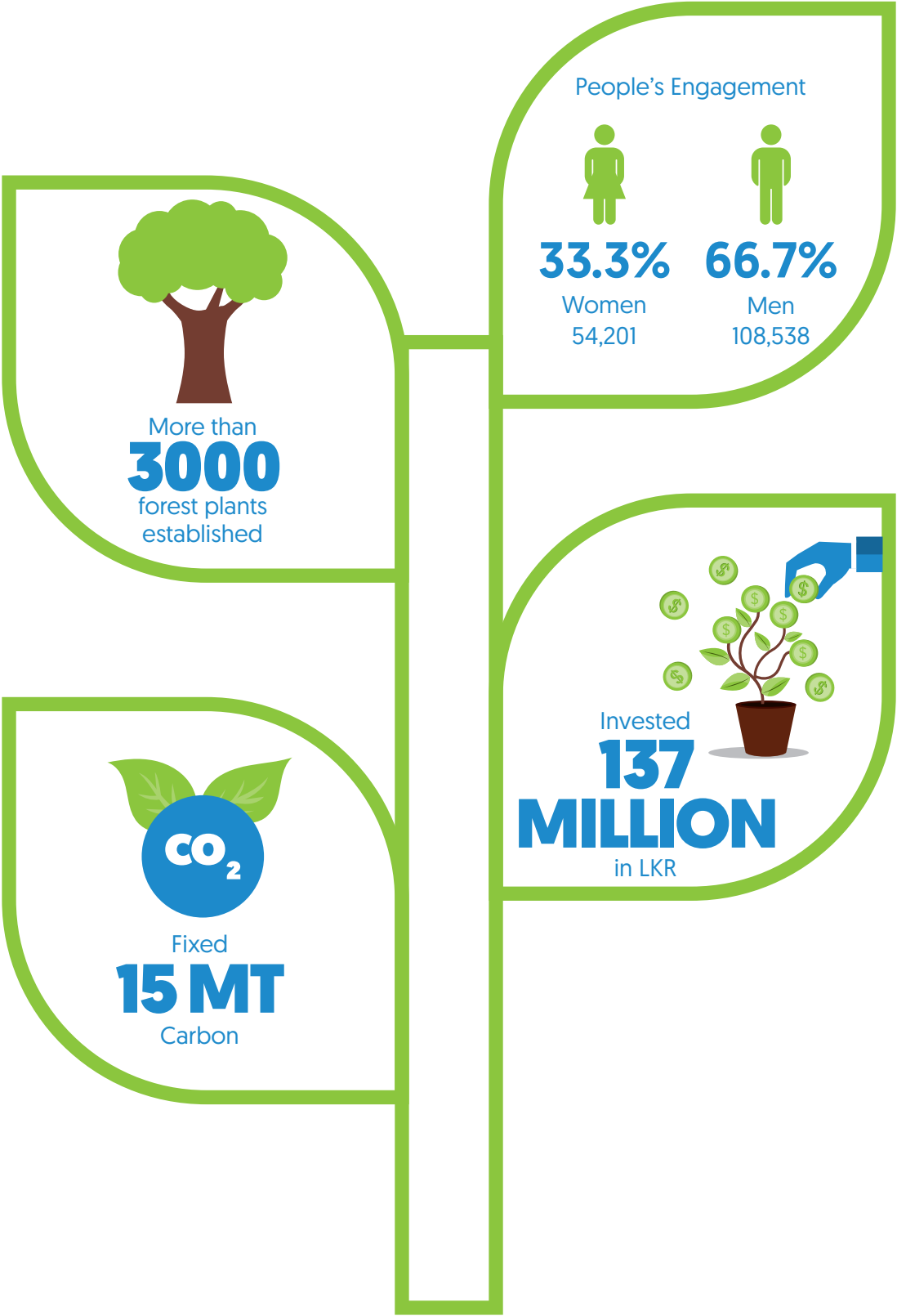
All work carried out by Janathakshan contributes to the key strategic areas. The details of our work during the year 2020/2021 is explained in this report. The relevance of Janathakshan interventions, specially contributing to resilience building and the circular economic process has been highly recognized during the Covid-19 pandemic.

STRATEGIC OVERVIEW CONT.

Our Priority Thematic Areas

#EveryOneMatters	Inclusive Community Engagement
#EveryCityMatters	Future Urban Spaces - Sustainable and Resilient Urban Development
#ClimateMatters	Living in Changing Climates
#EveryWattMatters	Sustainable Energy – Driving Sustainable Energy for All
#EveryWaterDropMatters	Integrated Water Resources Management
#EveryGrainMatters	Sustainable Agriculture and Healthy Foods
#EveryCentMatters	Economic Development through Micro, Small and Medium Enterprise (MSME) Development
#EveryTreeMatters	Enhancement of Green Cover and Biodiversity
#EveryBitMatters	Information & Communication Technologies (ICTs) for Sustainability
#InnovationMatters	Testing new ideas and technologies

ACHIEVEMENTS



2020/21 PROJECT PORTFOLIO

	Project	Funded by
01	Green Energy Champion 11	GIZ
02	Pilot Asia-Pacific Climate Technology Network and Finance Centre	UN Environment
03	Challenges of municipal solid waste management: Learning from post-crisis governance initiatives in South Asia	University of Lausanne
04	Views from the Frontline 2019	Global Network of Civil Society Organizations for Disaster Reduction (GNDR)
05	Consultancy services for Implementation of livelihood restoration plan for the project affected persons under the Kandy Multimodal Transport Terminal (KMTT)	Ministry of Megapolis and Western Development
06	Promoting protection and solidarity for climate migrants and displaced communities in South Asia	Climate Action Network South Asia (CANSA)
07	To develop and implement certain activities identified in "From urban waste to sustainable value chains: Linking sanitation and agriculture through innovative partners"	Institute for Sustainable Futures
08	Strengthening the mobilization of private and sub-national domestic investments in Sri Lanka for the 2030 agenda	GIZ
09	Consultancy for Firm to conduct PRA and prepare Hotspot area Agriculture Development plan of CSIAP in North Western (Plan 1) Province	Ministry of Agriculture, Rural Economic Affairs, Irrigation and Fisheries and Aquatic Resources Development
10	Climate Resilient Integrated Water Management Project	UNDP
11	Providing assistance for setting up a Resource Recovery Center (RRC) in Negombo city	Institute for Global Environmental Strategies (IGES)
12	Increased locally led actions to prepare for, respond to, and recover from disasters in selected high-risk countries of Asia	Asian Disaster Preparedness Center
13	Techno Economic Social Sustainable Development Training in Sri Lanka	University of South-Eastern Norway
14	Implementing "APP Program support to Countries during COVID-19 (APP-COVID)" under Preparedness for Response and Recovery Department of ADPC	Asian Disaster Preparedness Center
15	Enhancing Critical Capacities in Covid19 sensitive Waste Management at Local Levels	UNICEF Sri Lanka
16	Strengthen early warning dissemination mechanism while ensuring business continuity for the EU funded integrated economic development project in Central and Uva province of Sri Lanka	Humanity & Inclusion
17	Research on Impact of Covid-19 on Women Home-Based Workers (HBWs) in South Asia	HomeNet South Asia Trust
18	Energy Transition platform project	Vasudha Foundation
19	Adapting to the New Normal: re-vitalizing the social contract for better accountability and transparency	Duryog Nivaran
20	Making Displacement Safer: Locally-led DRR Solutions for Displaced Populations in Urban Areas funded by USAID/BHA	GNDR

PARTNERSHIPS AND NETWORKING

The partnerships and networking established by Janathakshan during the year became stronger in position and found its niche market in the development sector. Through these partnerships, the organization moved forward with a high calibre knowledge base and financial stability which will be positioned in the right place in the future.

Government Sector	Private Sector	Development Sector
- Disaster Management Centre - District Secretariat of Panadura - Ministry of Health - Ministry of Irrigation - Provincial Agriculture Departments - Department of Agrarian Development - Provincial Irrigation Department - Urban Development Authority - Ministry of Urban Development, Strategic Cities Development Project (SCDP) - Kandy Municipal Council - Provincial Transport Authority - Kandy Gangawata Korala AGA Office - Industrial Development Board - Sabaragamuwa University - University of Colombo Centre for Integrated Urban Development - Dehiwala Mt Lavinia MC - Boralesgamuwa Urban Council	- The Ceylon Chamber of Commerce - DON AND DONNA - MAS Holdings - Elizabeth Plantation Hantana	- Asia Lanka Social Development Cooperation - Environment and Community Development Information Centre (ECDIC) - Sri Lanka Red Cross Society - Rural Centre for Development (Sangramaya) - United Nations Development Program Sri Lanka - International Water Management Institute (IWMI) - United Nations International Children's Emergency Fund (UNICEF) - Institute for Global Environment Strategies Indian Institute of Technology-Bombay located at Powal, Mumbai - Nepal Centre for Contemporary Research - Centre for Environment and Development - Global Network of Civil Society Organizations for Disaster Reduction (GNDR) - Climate Action Network South Asia (CANSAs) - Vasudha Foundation - Homenet South Asia

PROJECT HIGHLIGHTS

Strengthening Mobilization of Private and Sub-National Domestic Investments in Sri Lanka for the 2030 Agenda



Strengthening mobilization of private and sub-national domestic investments in Sri Lanka for the 2030 agenda project aimed at building transformational capacities and facilitating private sector and subnational governments to align their investments towards the implementation of the 2030 agenda in Sri Lanka contributing to the government's efforts in the implementation of Sustainable Development Goals. The project was implemented partnering with the Centre for Environment and Development (CED) with funding support from the German Government - GIZ 2030 Transformation Fund.

Key Achievements In The Year

A comprehensive analysis of existing strategies and channels of resources towards the development in Sri Lanka has been implemented under the project. This assessment helped the country to understand the gaps as well as opportunities within the current resourcing options following the principles of "leave no one behind", "shared responsibility" and "accountability".

The project has made a considerable contribution to improve the knowledge on SDGs specially among the provincial and local government officers, private sector organizations as well as some other areas through the capacity building programmes and strengthening the link between the national and provincial/local government institutions leveraging the localizing and decentralizing efforts of the government.

A domestic resource mobilization framework has been developed for mobilizing the domestic resources towards implementing the 2030 SDG Agenda based on the assessment of the existing investment strategies. It covers all the principles for the implementation of the 2030 SDG Agenda and has provided the national, subnational, civil society and private sector stakeholders with a logical and strategic guideline to align their investments in a more coherent manner with a higher level of co-benefits and synergies.

Promoting Protection and Solidarity for Climate Migrants and Displaced Communities in South Asia

Climate change greatly influences the patterns of human mobility. It exacerbates existing economic, demographic, social, and environmental drivers of migration and contributes to more frequent and intense disasters and displacement.

Promoting protection and solidarity for climate migrants and displaced communities in South Asia’ is a project which aims to promote protection and solidarity for climate migrants and displaced communities in South Asia through evidence-gathering, research analysis and knowledge building on climate migration and engaging with policymakers and the media to increase awareness of issues and spread policy recommendations. This project was funded by Bread For the World and lead by Climate Action Network South Asia (CANSA) and the project operated in five South Asian countries namely India, Nepal, Sri Lanka, Bangladesh and Pakistan. Janathakshan GTE Ltd implemented the project in Sri Lanka as the national partner of CANSA for Sri Lanka.

Key Achievements In The Year

Participatory research was conducted to identify the evidence on climate induced migration on the ground in Anuradhapura, Trincomalee, Kegalle and Nuwara Eliya districts. A detailed policy analysis was carried out to identify the policy gaps and to address the respective concerns. The study reports were launched and published.

PROJECT HIGHLIGHTS CONT.

Voices at the Front Line 2019



All the global development frameworks such as Sendai Framework for Disaster Risk Reduction (SFDRR), Sustainable Development Goals and Paris Agreement refer to the importance of including local actors in development. However, there are gaps in monitoring the targets of global frameworks. Especially the monitoring of the SFDRR targets. Voice at Front Line (VFL) 2019 programme aimed at strengthening the inclusion and collaboration between at-risk people, civil society, and local governments in designing and implementing policies and practices to strengthen resilience by reducing risks. It provides a complementary monitoring system and baseline data to help and guide actors to more effectively achieve the targets of the post-2015 development frameworks, especially the SFDRR; strengthening the accountability of governments, intergovernmental agencies and all other stakeholders to local communities and their resilience priorities. The project was funded by EU through GNDR.

Key Achievements In The Year

A comprehensive survey was carried out in 15 communities in Sri Lanka to collect the perspectives of communities and local stakeholders on risk and resilience. Risk reduction activities have been implemented in 15 communities in Kurunegala, Ratnapura, Matara and Batticaloa districts followed by the survey and joint planning exercise.

A detailed policy analysis was carried out to identify the respective policy concerns and gaps. A draft national advocacy plan has been developed to advocate the respective gaps in policies and practices.

Implement Livelihoods Restoration Plan for the Affected Persons (APs) Under the Kandy Multimodal Transport Terminal (KMTT) Project



Formalizing business as safeguarding displaced business under Kandy Multimodal Transport Terminal

Kandy Multimodal Transport Terminal (KMTT) will be established in the site of the previously Good Shed Bus Stand (GSBS) as an integrated modern transport terminal linking public and private bus services and railway services. The KMTT is designed to contribute towards the goal of relieving traffic congestion in the World-Heritage city of Kandy situated in the central province of Sri Lanka, by relocating the dispersed and poorly coordinated services provided by three separate bus stands in Kandy (GSBS, Clock Tower and Torrington) and an idle bus parking facility in Bogambara into a centralized multi-storied structure specially designed for the purpose. Janthakshan proposed and implemented Livelihood Restoration Plan (LRP) to restore the livelihoods of Affected Persons (AP). This plan consists of four clearly defined strategic directions which were designed after deeper analysis of the diversity of the APs in terms of their business operation, economic and other capacities, future aspirations and plans, vulnerabilities and risk experiencing in life, etc.

Key Achievements In The Year

Janathakshan supported 29 Affected Persons (APs) , who relocated and started new businesses during the second year of livelihood restoration and initiated improvements to their businesses as they started settling-in. They have initiated various types of improvements including delivering higher quality goods and services to their clientele. According to the Covid-19 Impact Assessment carried out by the Livelihood Restoration Plan (LRP) team it was found that 70% of the business operators have gained an income growth before Covid-19, compared to their original livelihood at the GSBS.

PROJECT HIGHLIGHTS CONT.

From Urban Waste to Sustainable Value Chains: Linking Sanitation and Agriculture Through Innovative Partners

Urban waste to sustainable value chains is one of the first applied research projects in Sri Lanka that connects the sanitation and agriculture sectors through the circular economy. The project seeks to answer the question “What are the enablers and barriers for public and private institutions in Sri Lanka to advance the implementation of sustainable and innovative value chains to improve sanitation, health and food security?”

Establishing knowledge, linkages and policy foundations for enabling local entrepreneurs and policy makers to implement the innovative value chains that determine how urban waste and sanitation systems can be transformed to deliver smallholder farmers with agricultural inputs are the purpose of this project. This project is funded by the Institute for Sustainable Futures (ISF)

Key Achievements In The Year

A study on social and market research on organic waste value chains has been carried out in collaboration with Sabaragamuwa University of Sri Lanka (SUSL) and a report was produced with the Institute of Sustainable Futures (ISF). The report identifies end-user and value chain stakeholder perception of, and demand for compost derived from Municipal Solid Waste (MSW) including waste enhanced with faecal sludge for food production.

Challenges of Municipal Solid Waste Management: Learning from Post-Crisis Governance Initiatives in South Asia



An action-research project carried out across South Asia, by a consortium of several organizations engaged in waste management in the region (India, Nepal and Sri Lanka) to develop a knowledge hub on Solid Waste Management (SWM) in selected three cities in the South Asian countries of India, Sri Lanka and Nepal, on waste management policy, research and international relations with funding support from the University of Lausanne.

Key Achievements In The Year

Janathakshan engaged with the University of Colombo (UoC) for developing a stakeholder map for SWM in the Dehiwala-Mt Lavinia Municipal Council (MC) and Boralesgamuwa Urban Council (UC) and developing value chains for Solid Waste Management in the two Local Authorities (LAs)’s in consultation with all stakeholders. A social media campaign was organized to disseminate the waste related information from all the partners.

Climate Resilient Integrated Water Management Project



Women Farmer Market in Parangiyawdiya of Horowpothana Divisional Secretariat Areas facilitated market opportunities for home-garden beneficiaries developed under the project.

CRIWMP is the first Green Climate Fund (GCF) funded project in Sri Lanka, implemented by the UNDP. It addresses one of the main climate change adaptation issues of Sri Lanka i.e integrated water management in three main river basins viz: Malwathu Oya, Yaan Oya & Mee Oya. This seven-year project is being implemented across seven districts in Sri Lanka. Janathakshan is one of the partners of this project which facilitates the community mobilization and engagement process in the Anuradhapura and Trincomalee districts. The project intends to strengthen the resilience of smallholder farmers, particularly women in the Dry Zone, through improved water management to enhance lives and livelihoods.

Key Achievements In The Year

In the year 2019/2020, the project served communities in both Anuradhapura and Trincomalee districts - about 160,000 men and women - through tank rehabilitation, introducing climate-smart agriculture practices, provision of drinking water facilities, delivering weather advisories and supporting disaster preparedness activities. More than 50 village irrigation systems are now ready to support cultivation in both the Yala and Maha season. They enhance the resilience of communities by increasing cropping intensity up to 1.4 from 0.8, while farming communities in the respective locations have been transforming farming patterns including attitudes towards more sustainable agriculture. More than 50 families in the Anuradhapura district have been ensured access to reliable drinking water sources by introducing rain water harvesting units in this year. About 200 ecological home gardening units were established under the project securing food for the households and gaining additional income for the families.

PROJECT HIGHLIGHTS CONT.

Implementing “APP Program Support to Countries During Covid-19 (APP-Covid)” Under Preparedness for Response and Recovery Department of ADPC



The COVID 19 Support Grant funded by Bill & Melinda Gates Foundation through the Asian Disaster Preparedness Center was a regional project implemented in Six South & South Asian Countries. In Sri Lanka this project was implemented by Janathakshan in collaboration with the Disaster Management Centre and the Ceylon Chamber of Commerce at national and sub-national levels. This was a short-term project starting from September 2020 to December 2020. The overall objective of the project was to strengthen the emergency preparedness and response systems for managing the COVID-19 pandemic through locally led actions. Thus, this project intervened in the following areas.

Key Achievements In The Year

- Strengthened National Emergency Operation Centers and Public Health Emergency Operation Centers at national / sub-national levels
- Enhanced Community Engagement and Response through Risk Communication and Awareness on COVID-19
- Enhanced south-south learning and knowledge exchange for COVID-19 preparedness and response
- Assessed and documented risks and challenges faced by micro, small and medium enterprises due to Covid-19 to identify short, medium and long-term strategies to re-vitalize their businesses

Early Warning for Business Continuity Project: A Consultancy for Humanity and Inclusion

Small and Medium Enterprises (SMEs) are frequently affected by the impacts of extreme weather events probably triggered by climate change. At the same time, SMEs also having problems with business registration processes, financing, marketing and access to novel and innovative technological advancements. With escalating disaster events, SMEs face multiple trickle-down impacts on production supply chains as well as the value chains, such as market price fluctuations of agricultural products. Moreover, cultivators and logistics handlers such as transporters were also affected due to impacts of climate-induced hazards.

Janathakshan assisted to establish a system that supports business continuity by making hazard information available to the business community, especially to the micro, small and medium enterprises. (Because most of the higher-level corporates are with adequate risk avoidance mechanisms.)

Key Achievements In The Year

Janathakshan facilitated the development of the above risk information sharing mechanism, which linked the local business community with the disaster risk-related agencies. The District Disaster Management Center (DDMC) at the District Secretariat is currently receiving hazard information, but the project enhanced the DDMC's capacity by linking it with several emergency and non-emergency related agencies to access risk information, then to disseminate that information among District Business Chambers, trade societies and SMEs and supporting government bodies at local level.

Making Displacement Safer: Locally-Led DRR Solutions for Displaced Populations in Urban Areas

This research project called 'Making Displacement Safer' was funded by the Global Network of Civil Society Organizations for Disaster Risk (GNDR). The primary objective is to address the issues of disaster-induced urban displaced population and to make the displacement safer. The project is implemented targeting the tsunami affected urban communities in the Panadura area.

Key Achievements In The Year

Preparatory actions were carried out to launch the project with frontline government officials and selected community members.



PROJECT HIGHLIGHTS CONT.

Sri Lanka Preparedness Partnership: Increased Locally Led Actions to Prepare for, Respond to and Recover from Disasters in Selected High-Risk Countries

The project titled, “Increased locally led actions to prepare for, respond to, and recover from disasters in selected high-risk countries of Asia” under the funding support of Bill & Melinda Gates Foundation through the Asian Disaster Preparedness Centre is a partnership programme which has moved to the 2nd cycle of its implementation. This is a regional program being implemented in the six countries of the Philippines, Cambodia, Myanmar, Nepal, Pakistan and Sri Lanka. In Sri Lanka it is implemented by Janathakshan in

collaboration with the Disaster Management Centre and the Ceylon Chamber of Commerce under the partnership approach called “Sri Lanka Preparedness Partnership” (SLPP) represented by the Government Sector, the Private sector and the Civil Society Networks. The primary objective of this programme is to enhance the local preparedness capacity to prepare for, respond to and recover from Disasters in the country.

Key Achievements In The Year

The development of contextualized humanitarian standards for managing safer shelters is in progress to enhance the quality of the service and the dignity of the disaster affected people.

Knowledge and skills of micro, small and medium enterprises are being enhanced facilitating the process of conducting Business Continuity Management training for disaster affected people (in a few districts) to enhance their resilience to face external shocks.

The capacity of local civil society organizations are being enhanced through the provision of training on disaster management and first aid as an effective response for disasters.

Enhancing Critical Capacities in Covid-19 Sensitive Waste Management at the Local Level



Janathakshan joined hands with UNICEF Sri Lanka to implement a project as a precursor for a long-term program on COVID-19 sensitive waste management under the “new normal”. The project aims at reviewing the current waste management strategies and guidelines (local and international), and recommend practical guidelines while enhancing the capacities of selected local authorities to implement sustainable waste management strategies in this difficult situation. The project facilitates the development of locally appropriate guidelines for safe handling of waste with COVID-19 sensitivity to prevent the spread the COVID-19 Pandemic, and targets officers and sanitary workers attached to selected local authorities after a detailed review of the existing COVID-19 responsive waste management practices followed by stakeholder consultations.

Key Achievements In The Year

- Increased access to waste collection services in accordance with the COVID-19 guidelines in six local authorities
- Awareness and training sessions (practicing new health guidelines) were conducted for waste management officers and sanitary workers using locally appropriate training and communication material on Covid-19 sensitive waste management developed by the project. 500 waste collectors and 100 officers were trained in the safe handling of waste during the COVID-19 pandemic
- Personal Protective Equipment (PPE kits) are provided to all trained waste collectors to ensure their safety
- The existing waste management guidelines were reviewed and staff attached to six local authorities were trained
- Developed training curricula, a booklet on “How to protect from COVID-19”, awareness videos and posters

PROJECT HIGHLIGHTS CONT.

Assisting in Setting Up a Resource Recovery Center (RRC) in Negombo City

Janathakshan partnered with the Institute for Global Environmental Strategies (IGES) - a leading global environment entity based in Japan - to establish a state-of-the-art Resource Recovery Centre (RRC) in Negombo. This is a partnership project with the Negombo Municipal Council (NMC). Janathakshan carried out an assessment and the overall design of the centre was prepared with IGES. The design includes not only the infrastructure and the technologies, but

social aspects including community and stakeholder participation in source-separation of waste. The centre will be a model facility to collect recyclable material, especially plastics, sort, semi-process, and channel to commercial recycling facilities. The overall objective of this facility is to avoid plastic and other waste ending up in landfills and oceans.

Key Achievements In The Year

Janathakshan was engaged in raising awareness among the community on proper waste segregation. Community mobilizing was carried out to adopt the new waste management strategies in order to achieve the effective operation of the RRC. Facilitated the process of construction and operationalizing the RRC using Public Private Partnership (PPP).

CONSULTANCIES

	Consultancy	Client
01	Facilitate and conduct household survey 2nd I Road project	IPID
02	Conducting baseline survey of Rajarata Praja Kendraya in Anuradhapura	IPID
03	Update Concept Note & Formulate Feasibility Study for Proposed Project Interventions to inform the Full Project Development for GCF Funding for Sri Lanka	UNDP
04	Baseline survey on chillie farmers in Anuradhapura	IPID
05	Climate Resilience improvement Project (CRIP) to conduct a project impact Evaluation and Assessment of Citizen Engagement	IPID
06	Conduct a final evaluation of CRIP	IPID
07	The Study is to "Identify the disaster and climate risk on Micro Small and Medium Enterprises (MSME) and actors along the supply chain of MSME's in Uva and Central Provinces of Sri Lanka	Crysalis
08	Baseline Sri Lanka Strengthening Community Disaster Resilience (OFDA)	World Vision Lanka
09	Establishing and incubation of Farmer's Market in Anuradhapura city in Sri Lanka	UNDP
10	Supply & Installation of Bio Gas System in Uva Wellassa University	Uva Wellassa University
11	Two ton biogas system connected to crematorium at Habaraduwa Pradeshiya Sabha	Habaraduwa Pradeshiya Sabha
12	Waste management system at Kandy Municipal Council	Kandy Municipal Council
13	Construct a Biodigester system to treat kitchen waste generated at Elizabeth Hantana	Elizabeth Hantana

FINANCIAL DETAILS

Statement of financial position as at 31st March

(All amounts are in Sri Lankan Rupees)

	Note	2021	2020
Assets			
Non-Current Assets			
Property, plant and equipment	09	4,200,761	6,850,002
Total		4,200,761	6,850,002
Current Assets			
Short term investments	10	10,801,196	9,006,621
Deposits, prepayments and receivables	11	21,338,998	6,795,070
Cash and cash equivalents	12	159,021	1,183,825
Total		32,299,214	16,985,515
Total Assets		36,499,975	23,835,518
Reserves and Liabilities			
Reserves			
Practical action - investment		2,964,000	2,964,000
Restricted reserves		3,975,522	774,599
Unrestricted reserves		414,550	414,550
Gratuity fund	18	1,362,133	835,621
Retained earnings		(15,036,489)	(11,575,602)
Total		(6,320,284)	(6,586,832)
Non current liabilities			
Defined benefit obligation	13	3,422,193	4,182,530
Lease creditors due after one year	14	1,138,858	2,044,006
Total		4,561,051	6,226,535
Current liabilities			
Lease creditor due within one year	14	905,141	1,632,413
Payables and accrued expenses	15	7,702,257	2,047,969
Commissioner General of Inland Revenue	16	356,798	309,956
Bank overdrafts	17	29,295,013	20,205,477
Total		38,259,209	24,195,815
Total Reserves and Liabilities		36,499,975	23,835,518



Janathakshan GTE Ltd.

No 05, Lionel Edirisinghe Mawatha,
Colombo 05, Sri Lanka.

+94-11-7885500

info@janathakshan.lk | www.janathakshan.lk